



THE WRI CENTER FOR TRANSPORT AND THE ENVIRONMENT

The Role of Market-based Instruments -Road Pricing, Parking Fees and Congestion Pricing

Lee Schipper
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Dec. 12, 2006
Jogjakarta, Indonesia



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EMBARQ

- A catalyst for socially, financially, and environmentally sound solutions to the problems of urban mobility
- Work with politically and financially empowered authorities, forming public private partnership and direct engagement with cities
- Founded in May 2002 by WRI and the Shell Foundation with a 5 yr, US\$7.5 M grant by the SF
- Additional **EMBARQ** sponsors include
 - Hewlett Foundation
 - Energy Foundation
 - Blue Moon Foundation
 - Asian Development Bank
 - Netherlands Ministry of Foreign Affairs
 - US Environmental Protection Agency



Project Locations



- Mexico City, Mexico
- Querétaro, Mexico
- Porto Alegre, Brazil
- Shanghai, China
- Xi'an, China
- Pune, India
- Hanoi, Vietnam
- Istanbul, Turkey

Prospects

- Leon de Guanajuato, Mexico
- Monterrey, Mexico
- Lima, Peru

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Sustainable Transport - Leaves no Burdens

- **Economic Sustainability**
 - Each mode bears full social costs
 - Affordable to users and authorities
 - Attractive as public or private business
- **Social Sustainability**
 - Promotes access for all, not just a few
- **Environmental Sustainability**
 - Minimizes accidents and damage to human health
 - Reduces greenhouse gas emissions

In this framework, full cost accounting is essential.

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Costs of Urban Transport

- **Resource Costs and Charges**
 - Vehicles and their operation (including licenses, taxes)
 - User charges (tolls, parking, fares, etc)
- **Provider Costs Paid by Local and National Authorities**
 - Road construction and maintenance
 - Other fixed infrastructure (including airports, terminals etc)
 - Rolling stock, buses, etc.
- **External costs imposed on the society**
 1. Environmental impacts – air pollution, water pollution and noise
 2. Road traffic congestion - a symptom of excessive demand for road capacity
 3. Accidents, injury, and death, particularly what is imposed on non-motorized persons

**Total Costs = Resource Costs + Charges Paid
+ Provider Costs + External Costs**

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The Unpaid Costs of Urban Transport

- **Do road users pay full direct costs?**
 - User fees, taxes, etc
- **Do users pay full social costs?**
 - Air, water, noise pollution, congestion
- **Fairness of the road charging system**
 - On whom do unpaid costs fall upon?
 - Users of different transport mode
 - Vulnerable social groups
- **Market instruments can internalize such transport costs**



Cost of Traffic Congestion

- **In Developed countries**
 - Nearly 3% of GDP (US\$810 billion) in OECD countries
 - US\$68 billion in 2002 in 75 US urban areas
 - In Western Europe, gridlock will increase by 188% on urban roads by 2010
- **Situation worse in Asia**
 - Cost of congestion in Korea is 4.4% of its GDP
 - In Bangkok, cost of congestion can be as high as 6% of its GDP
- **Building more roads does not solve the problem**

Applying market-based instruments to better match the increasing demand for road use to the finite supply of roads.

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Market-based Instruments - Backbone of the Solution

- **Economic incentives are used to pursue a policy goal**
 - Internalization of costs, reducing externalities
 - Price mechanism is a tool for policy enforcement
 - Price instruments have immediate influence on the cost of driving
- **The higher the cost, the less car use, less energy consumption and emissions**
 - Success means regulation of car use
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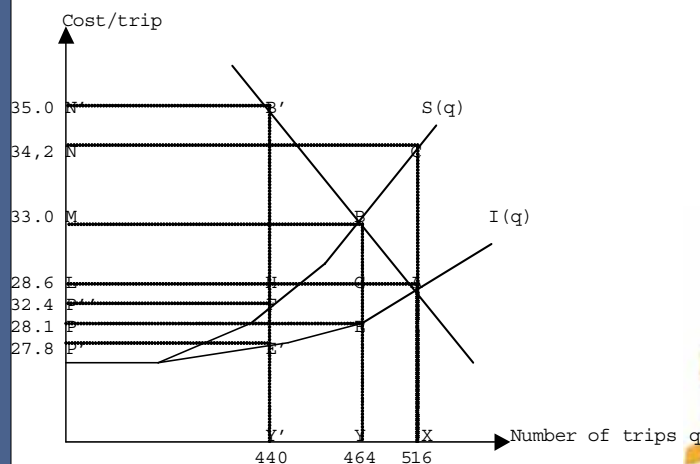
WHAT, WHY, HOW OF CONGESTION PRICING?

- **Part of Sustainable City Tool Box**
 - Allocates scarce space to improve access
 - Confronts road users with s.r. marginal costs
 - Demonstrated to reduce car traffic where applied
- **Part of a Comprehensive Package**
 - Need clear plans on transit, parking vehicle taxes
 - Sensitive outreach very important
 - Monitoring to show results key
- **Many Technological Options – that's not an issue**
 - Reduce system and collection costs
 - Increase convenience, lower "false positives"
 - Increase payment options, etc.

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Time Gains & Surplus Losses (from Prudhomme)

Figure 2 - The Stockholm Toll



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The Uncollected Bill for Urban Transport –

- **Roads and Road Space**
 - Marginal cost of peak capacity high
 - Alternative uses of space – NMT, BRT, etc
 - Space for buildings, parks, etc.
- **Metros, other Capital Intensive Systems**
 - High tracked systems – up to \$1000/cm
 - High cost of peak, poor utilization
- **Long-Run Bill for Expansive Land Use**
 - Signals to developers – where to build
 - Signals to job creation – where to locate
 - Signals to commuters – where to live?

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The Uncollected Bill for Urban Transport – Key Issues

- **Efficacy**
 - Traffic reduction/time saving: when, where?
 - Revenues compared with collection costs
 - Hassles – how easy or hard
- **Economic Efficiency**
 - Direct impact – cost of a reduced trip, elasticity
 - Social cost-benefit (not so simple)
 - Future costs avoided
- **Equity**
 - Who is “forced off” the road?
 - What alternatives are provided
 - What indirect effects (shopping, access etc)

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UNSETTLING ISSUES FROM CONGESTION PRICING

- **Long Run vs Short Run Impacts**
 - How much less traffic than otherwise?
 - What are affects 5-10 years later?
 - How did evolution of city change?
- **Technical Issues for Planning**
 - Elasticities of usage
 - Value of time
 - Costs/value of alternative transit
- **Technical and Social Challenges**
 - What are best enforcement options?
 - Is privacy an issue?
 - Is equity an issue

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Impacts on Various Groups Consider Three Kinds of Travelers

- **Surface Collective Transport (bus, taxi)**
 - Great time loss and unreliable travel times
 - Significantly lower revenue/vehicle/year
 - Greater exposure to pollution
- **Walker/Cycler**
 - Losing space and security to cars, two wheelers
 - Exposure to pollution
 - Push people to cars
- **Individual vehicle users (car, two-wheeler)**
 - Very rich ignore – others must value their time
 - Those who pay better off – travel times lower
 - Those who leave cars home also better off

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Impacts on Various Groups Consider Three Kinds of Countries

- **Industrialized**
 - Mainly adjustment costs for car users
 - Collective transport, NMT response important
 - Complaints mainly from middle class with cars
- **Middle – Singapore, Mexico, etc**
 - Singapore started early and learned
 - Mex, Bra, Chile, Kor., Tai – Car owners powerful
 - Urban middle class, poor lose time
- **Low Income**
 - Minority (<10%) clog up streets for majority
 - Majority are walkers, NMT face worst pollution

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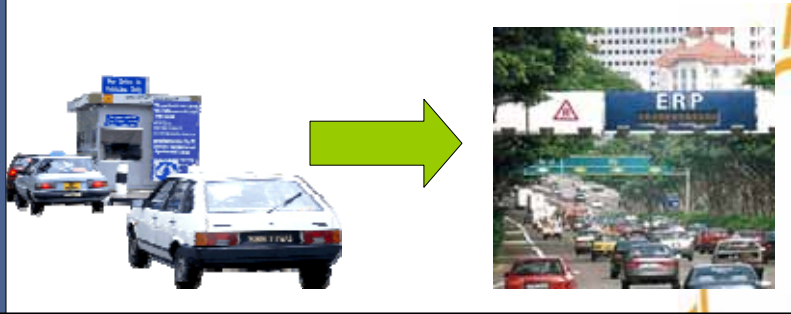
Types of Road Pricing

- Road tolls
- Congestion pricing
- Cordon fees
- HOT lanes
- Vehicle use fees
- Road-space rationing



The Singapore Experience

- Manual road pricing (ALS) introduced in the Central Business District (CBD) since 1975
- High manpower needs, inconvenient, limited in varying road pricing charges
- Automated with the Electronic Road Pricing (ERP) system replaced the manual scheme in 1998
- 45 ERP gantries currently in operation



Congestion Pricing

Definition

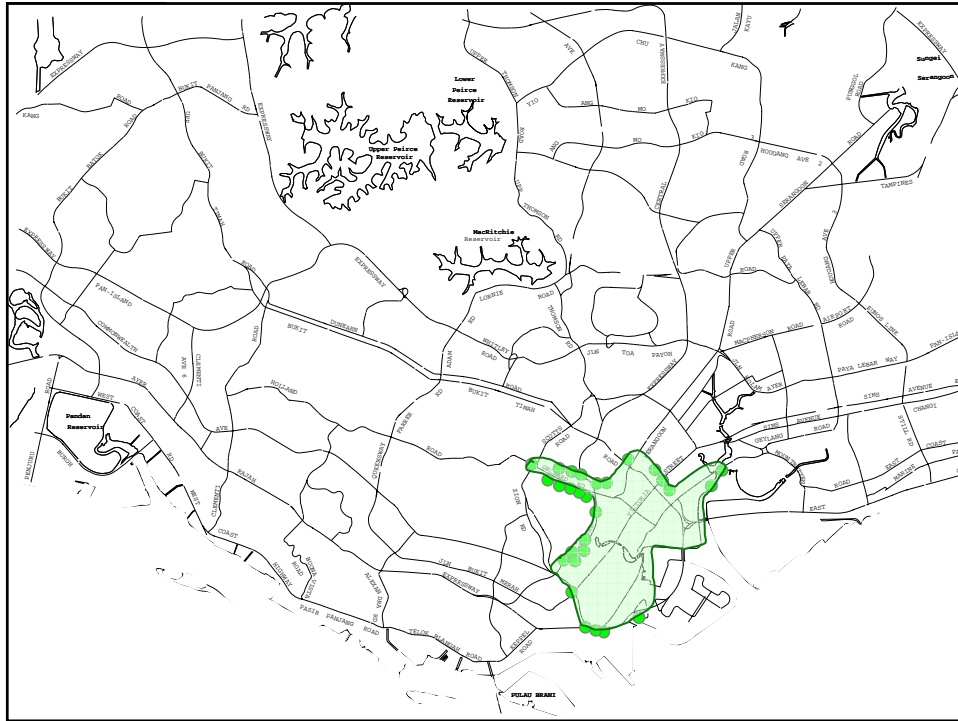
- A type of road pricing intended to reduce traffic congestion by encouraging travelers to shift to other times, routes and modes

Difference in prices

- Tolls are significantly higher during congested periods and lower or non-existent during uncongested periods
- Toll rates can be based on a fixed schedule, or be dynamic

Benefits

- The only proven mechanism to achieve large short-term modal shifts away from private transport to public transport
- More effective in regulating car use than increases in fuel taxes



Congestion Pricing in Singapore

Area Licensing Scheme (ALS)

- Traffic volume decreased by more than 50% when pricing was introduced in 1998
- Average speed in the CBD doubled to 36km per hour

Electronic Road Pricing (ERP)

- Traffic volume in the CBD decreased by 7-8% during morning peak and off-peak hours
- 28% increase in traffic volume during evening peak hours
- In 2004, an average of 260,000 ERP transactions were generated daily
- ERP generates a revenue of \$55 million per year



In-vehicle Unit (IU) and the CashCard

London Congestion Charging

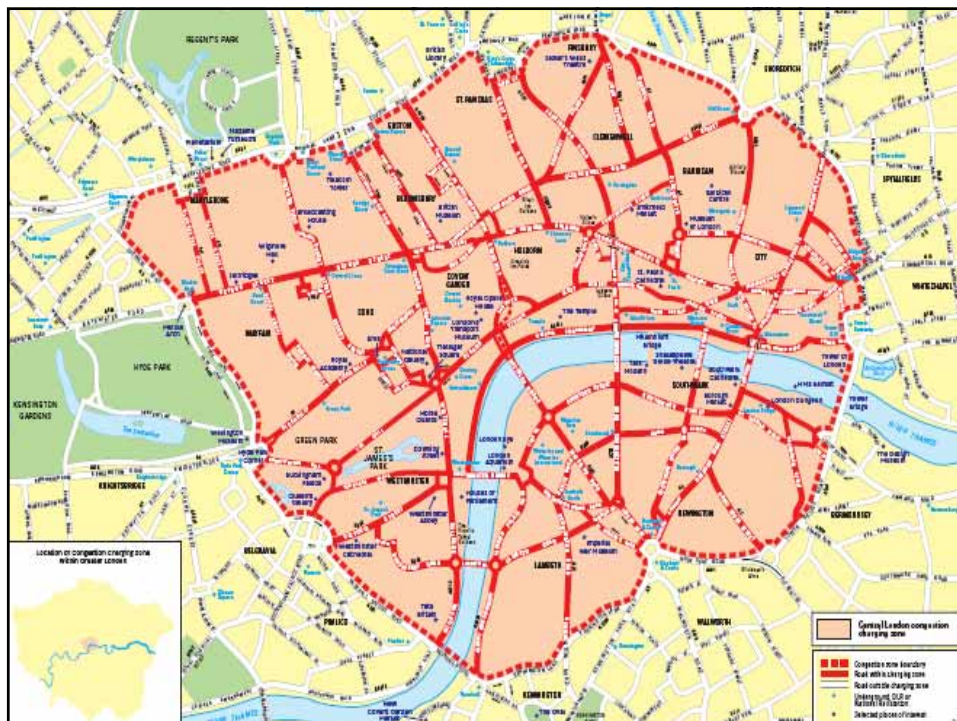
The London Scheme

- Cordon pricing
- Flat fee of £5 per day between 0700 and 1830 hrs, Mon – Fri
- Charging area of 21km² involves monitoring and charging 2000,000 vehicles per day
- Before pricing scheme – average traffic speeds 15km/hr
- Revenue retained locally to fund improvements in local transport

Effects of Congestion Charging

- Traffic entering the zone has decreased by 18%, and by 15% within the zone
- Congestion reduction of 30% inside charging zone
- Traffic speed has increased by 37%
- 65,000 to 70,000 fewer car trips entering the zone
- Direct effect on business activity was small
- Public transport catered for people switching transport mode

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Stockholm

A newly proposed system

- Started in January 2006
- Vehicles entering the inner city area are charged US\$1.27 – US\$2.54 per trip

Impact

- Traffic volume decreased by 25%, removing 1000,000 vehicles during peak hours
- Increasing daily public transit rider-ship by 40,000
- Daily revenue of US\$500,000 to \$2.7 million

Public acceptance

- Vote in Sept 06 narrowly favored continuation of the system



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Other Successful Cities

Norway

- Cordon charges have been used in Norway to manage traffic entering three major cities: Bergen, Oslo, and Trondheim
- In 1991, Trondheim established a toll ring around its downtown area
- Electronic tolling systems are used to collect the fees, which vary by the time of day

France

- Since 1992, variable tolls have been used in France to spread peak-period traffic on congested portions of major intercity tollways
- Succeeded in reducing congestion by shifting traffic from the peak period

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Other Successful Cities

Canada

- In 1997, variable pricing was implemented on a toll road (Highway 407) in Toronto, Ontario.
- Fees are based on the time of day, vehicle class, and distance traveled.
- Pricing program expected to reduce congestion on Highway 407 and generated approximately \$70 million in the first year of operation.

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Parking Fees



The High Cost of Free Parking

- Average car is parked 95% of the time
- Average parking space costs more than average car
- With free parking, streets cluttered (e.g. Hanoi)
- "Tragedy of the commons"

Hidden Aspects

- Most common fringe benefit offered to workers in the U.S.
- Cost of parking subsidy is about 1% of the GNP and 4 times the amount of funding for public transit
- Free parking spaces have other values

Reducing the Price of Parking

- Charge performance-based prices for curb parking
- Return revenue to the metered districts to pay for added public services

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Changing Curb Parking Policy

Searching for curb parking

- 8%-74% of cars in congested traffic
- Average time between 3 and 14 min

Market-priced curb parking

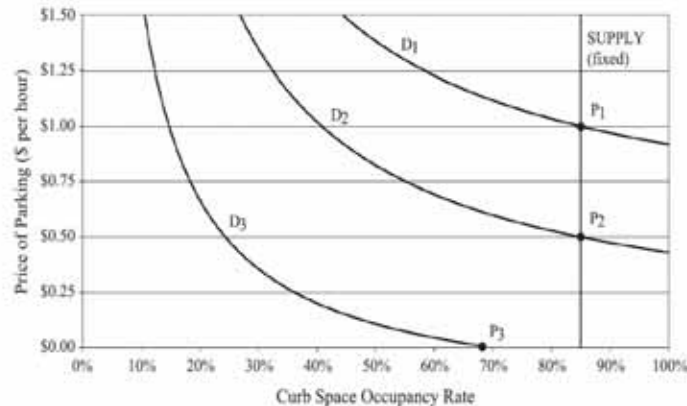
- Eliminates economic incentive to cruise
- Yield 5%-8% of the total land rent in a city, sometimes more revenue than the property tax
- Charging the right price – balance the demand

Goal of right pricing - Variable-pricing policy

- Achieve a curb-space vacancy rate that reduces cruising
- 15% of curb spaces should remain vacant
- Right price will vary to ensure this rate
- Right price emerges from the right occupancy rate

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The Market Price of Curb Parking



Source: D.C. Shoup, "The ideal source of local public revenue". 2004.

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Pasadena – A model city



- Pasadena, California - a model for good parking policy, (Shoup, 2004)
- No parking meters until 1993- all curb parking was free
- Each parking meter in Old Pasadena generates \$1,800 per year, yielding a total of \$1.3 million in 2001
- All meter revenue is used for public investments and neighborhood improvement
- Drivers finance all the improved public services, at no cost to the businesses, property owners, and taxpayers

“You Meter Money Will Make the Difference in Old Pasadena”

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Applications and Challenges

Implementation

- Not just another tax charge
- Where will the revenue go?

Public Acceptance

- An effective pricing scheme
- Gaining support from the public and stakeholders

Integration of Instruments

- Has to be part of an integrated strategy
- Alternatives must be provided
- Integrate proven technologies

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Future Trends

Developing schemes that will be more easily and effectively installed

- Technologies on a smaller scale, e.g. cell phones
- Lower cost of implementation
- Improved forecasting, e.g. demand and trip origins
- Better traveler information

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Total Costs

= Resource Costs + Charges + Provider Costs + External Costs

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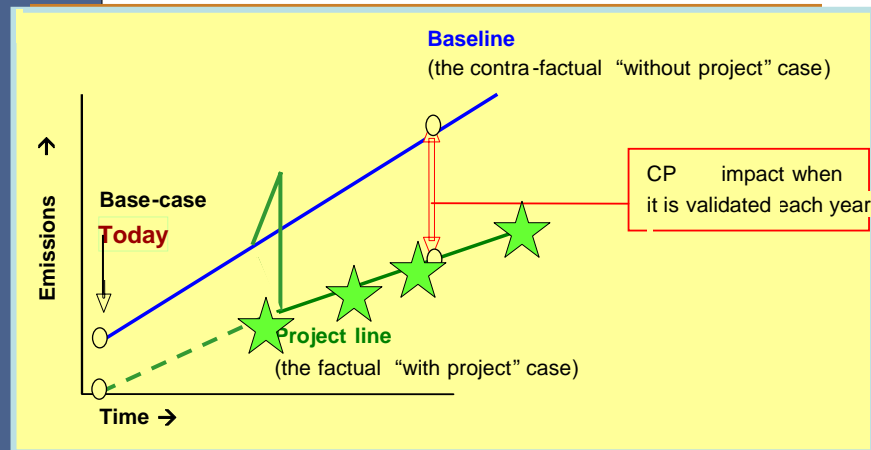
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Measurements Have to Continue Over Time - Example: Jakarta with or without CP



Dynamic Base-line & Project-line over time

After John Rogers, Trafalgar SA, Mexico

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Applications and Challenges

Implementation

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- Where will the revenue go?

Public Acceptance

- An effective pricing scheme
- Gaining support from the public and stakeholders

Integration of Instruments

- Has to be part of an integrated strategy
- Alternatives must be provided
- Integrate proven technologies

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Future Trends and Needs

Not Just for Rich Guys

- Put in place early on (Singapore) and avoid car dependence
- Lower cost of implementation
- Need better detection for two-wheelers

Use to Shape City Growth

- Singapore succeeded
- Better to avoid than to rebuild

Developing schemes that will be more easily and effectively installed

- Technologies on a smaller scale, e.g. cell phones
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- Better traveler information through ITS

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